



DENVER HEALTH™

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FOR LIFE'S JOURNEY

Denver Health and Hospital Authority Board Meeting Minutes

601 Broadway, 9th Floor Conf. Rm
 Thursday, December 19, 2024
 1:33 p.m. – 5:05 p.m.

Board of Directors	Staff	Staff	Guests
Present:	Donna Lynne, DrPH	Enid Wade, J.D.	Cyril Mauffrey, M.D.
Patti Klinge	April Audain	Lorena Zimmer	Stefka Fabbri, M.D.
Tom Kim	Kathy Boyle, R.N., Ph.D	Morris Askenazi, M.D.	Mara Prandi-Abrams
Dean Eli Provencio-Vasquez, R.N., Ph.D	Steve Federico, M.D.	Katherine Marinelli	Lisa Canady, LCSW
Hollie Velasquez-Horvath (Via Webex)	Amy Friedman		Rachael Slaughter
Chris Watney	Kris Gaw		Walker Keach, M.D.
Jim Chavez	Rebecca Hanratty, M.D.		Natalie Nicholson, ACNO
Pia Dean	Romana Hasnain-Wynia, Ph.D		Justin Mares, BSN
Kathy Nesbitt	Amy King		Gina Glockner
Lily Cervantes, M.D.	Greg McCarthy		Judith Benton
Frank deGruy, M.D.	Jacque Montgomery		Tracy Bruns
	Read Pierce, M.D.		Ansar Hassan, CFO, DHMP
Absent:	Connie Savor Price, M.D.		Landon Palmer, CCAO
Doug Friednash	Crystal Potter Rivera		

Agenda Topic	Responsible Person(s)	Status/Comments
I. Call to Order and Preliminary Matters	Patti Klinge	Ms. Patti Klinge, Chairperson, called the meeting to order at 1:33 p.m.

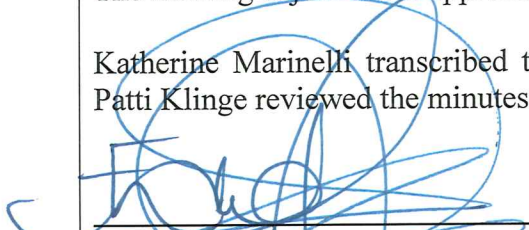
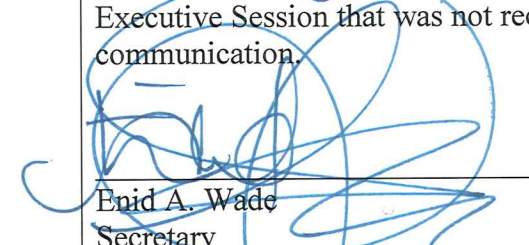
<p>A. Approval of November 19, 2024 & November 21, 2024, Meeting Minutes</p> <p>B. Conflict of Interest Disclosure Statement</p> <p>C. Key Personnel Updates</p> <p>D. Public Comment</p> <p>E. Video Highlights</p>		<p>Mr. Tom Kim made a motion to approve the minutes, and the motion was seconded and approved unanimously.</p> <p>Ms. Klinge requested disclosure of any conflicts of interest. No conflicts were disclosed.</p> <p>Dr. Connie Savor Price introduced Dr. Stefka Fabbri who has been named as the Department Chair of OB/GYN. Ms. Klinge also shared that Dr. Savor Price is resigning from her position as Chief Medical Officer to pursue other opportunities. Ms. Klinge expressed appreciation on behalf of the Board for Dr. Price’s long service. Dr. Donna Lynne also recognized Dr. Savor Price and advised that her last day will be sometime in January 2025.</p> <p>No public comment was provided.</p> <p>A video was shown from CBS 4 which highlighted a Holiday story. A community leader runs an annual toy drive, which are shared with the patients in the pediatric ICU and pediatric Urgent Care at Denver Health.</p>
<p>II. Medical Staff/Quality</p> <p>A. Medical Staff Appointments & Privileging List for Cardiac Thoracic Surgery</p> <p>B. Medical Staff Executive Committee (MSEC) Update</p>	<p>Morris Askenazi, M.D.</p> <p>Morris Askenazi, M.D.</p>	<p>Dr. Morris Askenazi presented 36 new applicants for medical staff appointments, 46 reappointments, including 9 yellow and red flags, which were discussed, 11 physicians leaving the medical staff, and 2 physicians requesting new privileges. Ms. Chris Watney made a motion to approve the requested appointments and privileges. The motion was seconded and was unanimously approved.</p> <p>Dr. Askenazi reported that results of the Mini Z burnout survey, should be returned and evaluated in January. The Nabla AI Program</p>

		has been transformative and incredibly helpful for the physician and provider staff.
III. Consent Items A. Approval of Syntellis Kaufmann Hall Contract Renewal B. Approval of Annual Slate of Board Officers C. Approval of Revised 2025 Compliance Documents D. Resolution Authorizing QSSIC to Make Initial Appointments to the Medical Staff from December 2024 to January 2025		Mr. Tom Kim made a motion to approve all items on the Consent Agenda. The motion was seconded and was unanimously approved.
IV. New Business A. Executive Leadership Update	Donna Lynne, DrPH & Senior Leadership Team	Dr. Donna Lynne, herself or by calling on others provided updates on key Denver Health events and matters. Dr. Lynne shared a story from a patient who shared praise for the wonderful care she received while in the MICU at Denver Health. This patient has many family members in the healthcare industry and praised several ICU nurse staff members who made sure she made it home to New Jersey. Ms. Amy Friedman discussed the new committee named Emerging Issues Workgroup, which is intended to identify issues or concerns at early stages relating to potential changes tied to the new administration whether at the federal or state level. There was a brief discussion about the increasing lack of civility and frequency of those making complaints to or about Denver Health and possible ways of addressing that. DH recently shared the financing plan for the Westside renovation with City Council President and the Representative for the Westside District. Ms. Kris Gaw briefly

<p>B. State of the Department</p>	<p>Dr. Cyril Mauffrey</p>	<p>reported that the Denver Health Paramedics are pursuing licensure to operate as community paramedics in the field in collaboration with the ASPR Region 8 Special Pathogen Treatment Center. The OB/GYN Department has recently expanded the Postpartum unit, which now includes 4C South. She briefly reported on the Facilities Updates to include plans for improvements in Lowry Radiology and 601 Dental Renovations. Ms. Gaw reported on Nuclear Medicine Machine Enhancements. Dr. Connie Savor Price provided an update on the recruitment efforts for the open Leadership positions. Efforts to identify partnerships to improve access to specialty care are continuing and will be focusing on standardizing the duration of open templates for specialties. Dr. Savor Price also reported on the community partnerships and the status of the agreements. Dr. Read Pierce reported that our patient experience scores are continuing to be strong, and the “Overall Rating of Hospital” has increased to 83%. Dr. Pierce also reported that work on the Pavilion C initiatives, which had a 90-day deadline for completion, has been completed. Measurable changes include Staffing stabilization, improved hospital flow and task support, higher staff morale, and the team has a plan for continuing this work and offering additional support. He also briefly reported on the Hospital Transformation Program Year 3 Performance. Dr. Kathy Boyle reported on collaborative partnerships within the department including revenue enhancements and normothermic Regional Perfusion (NRP) which includes a Respiratory Therapy Partnership with Porter Transplant Surgeons and Donor Alliance. Dr. Boyle also reported on Advancing Care & Service Improvements and Financial Sustainability Initiatives.</p> <p>Dr. Cyril Mauffrey provided an update on the state of the department of Orthopedic Surgery, Physical Medicine, and Rehabilitation. Dr. Mauffrey shared the mission of the department and how creativity plays into the restructure. Currently the</p>
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<p>C. Hospital Care Management Restructure</p>	<p>Lisa Canady, Mara Prandi-Abrams, and Natalie Nicholson</p>	<p>department is made up of 26.5 Clinical FTEs, 42 Provider FTEs (which includes 9.0 Podiatry residents) and 4.1 Admin FTE's. Orthopedics includes seven (7) different areas: Shoulder and Elbow, Hand and Microvascular Surgery, Physical Medicine and Rehabilitation, Foot and Ankle Surgery, Fracture Divisions, Sports and Joint Reconstruction, and Joint Replacements. The department performs around 5,500 surgeries per year at Denver Health. Dr. Mauffrey briefly reported on the employee pulse survey results and patient reviews.</p> <p>Ms. Lisa Canady presented on Hospital Care Management ("HCM"). She explained that HCM supports hospitalized patients and their support systems to address social determinants of health and coordinate care inside the hospital. Ms. Mara Prandi-Abrams discussed changes that are being implemented and how that work will serve our patients. She also discussed the achievements by the team including work at 655 Broadway, Reduction in Long-Stay Patients, Employee Engagement Improvement, and Enhanced Staff Empowerment.</p>
<p>V. Community and Board Member Reports</p> <p>A. Finance, Audit, and Compliance Committee</p>	<p>Tom Kim</p>	<p>Ms. April Audain reported on the November financial results which reflected favorable volumes and a favorable payer mix, but with an increase in expenses. Ms. Audain reported that the ED continues to see an increase in volumes in addition to increases in physician, ancillary, and trauma volumes. Discharges were up 3%. We also have 88 days cash on hand. Mr. Justin Helsper reported on the Forecast and End of Year Considerations, which includes DERP.</p>

<p>B. Quality, Safety, and Service Improvement Committee (QSSIC)</p> <p>C. Denver Community Health Services</p> <p>D. Research and Education</p> <p>E. Chair's Report</p>	<p>Frank deGruy M.D.</p> <p>Pia Dean</p> <p>Eli Provencio-Vasquez, R.N. Ph.D</p> <p>Patti Klinge</p>	<p>Dr. Frank deGruy shared that the committee saw two presentations: AnnMarie Stuart presented on Diversion Prevention and Reduction Efforts; and Dr. Heather Young presented on Infection Control Efforts. The committee reviewed the charter and discussed proposed changes.</p> <p>Ms. Dean reported that the committee saw a presentation on the ACGME requirements at Denver Health. Ms. Dean reported that for the first time in three years, all waitlists are down in every clinic.</p> <p>Dean Eli Provencio-Vasquez reported that the committee saw a presentation on the Stimulation Center by Dr. Maria Morea; and Lynne Briggs presented on continuing education. Ms. Amanda Breeden announced Denver Health received its very first NSF award grant, which is for \$50,000 per year for five (5) years.</p> <p>Ms. Klinge recognized and thanked the team for its continued commitment to Denver Health, our patients, and our Community.</p>
<p>VI. Executive Session</p> <p>A. DHMP Update</p> <ul style="list-style-type: none"> - Resolution Authorizing a Note in the amount of \$6M by DHHA in favor of DHMP (Action) - Resolution Authorizing a Note in the amount of \$2.5M by DHHA in favor of DHMP (Action) <p>B. CEO Matters</p> <p>C. Litigation Update (As Needed)</p> <p>D. HR/Personnel Matters</p>		<p>Mr. Kim made a motion at 4:30 p.m. to enter into executive session pursuant to C.R.S. section 24-6-402 (4), (b), (c), (e), (f), and (g), which allow for review and discussion of legal advice on regulatory, legal, and compliance matters, and on pending, threatened, or imminent litigation and settlements; to deliberate and discuss personnel and peer review matters; and matters confidential under HIPAA, and matters confidential under other laws, and positions and strategy for negotiation; and under the deliberative process privilege pursuant to common law and C.R.S. Section 24-72-204 (3)(a), (4), and (13). The motion was seconded, and the motion passed unanimously.</p> <p>The board came out of executive session at 5:25 p.m. Ms. Dean made a motion to approve the Resolution Authorizing a</p>

E. Board Only Deliberation		<p>Subordinated Debenture in the amount of \$6M by DHHA in favor of DHMP. The motion was seconded and unanimously approved. Ms. Watney made a motion to approve the Resolution Authorizing a Subordinated Debenture in the Amount of \$2.5M by DHHA in favor of DHMP. This motion was seconded and unanimously approved.</p> <p>The board came out of executive session at 5:29 p.m.</p>
VII. Adjournment	Patti Klinge	<p>The meeting adjourned at approximately 5:29 p.m.</p> <p>Katherine Marinelli transcribed the meeting. Enid A. Wade and Patti Klinge reviewed the minutes.</p>  <hr/> <p>Enid A. Wade Secretary</p>
		<p>I, Enid A. Wade, Chief Legal Officer of Denver Health and Hospital Authority, attest that the discussion during any portion of the Executive Session that was not recorded, concerned attorney-client communication.</p>  <hr/> <p>Enid A. Wade Secretary</p>